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CHAPTER 1. INTRODUCTION

You've spent months perfecting your idea. You've built prototypes, tested concepts, and dreamed of the day you'll change the world. But when you finally sit across the table from investors, something surprising happens: they don't seem that interested in your product.

Why? At the earliest stage, investors aren't betting on the product; they're betting on the **story** behind it.

Think of it this way: investors hear dozens of pitches every week. Most are bright ideas with some level of potential. What sets successful founders apart isn't just the idea; it's how they communicate the vision, the opportunity, and their ability to deliver on it.

Your pitch is your first impression. It's the moment investors decide whether you're credible, whether your problem is worth solving, and whether you're the person (or team) to solve it. In many cases, they'll make that judgment within the first few minutes, often before they have even read your financial model or tested your product demo.

That's why your pitch matters more than your product. A great pitch buys you time. It creates curiosity. It earns you the second meeting. And sometimes, that's all you need to get your foot in the door.

Why This eBook

At MultipleAI, we've seen founders with brilliant ideas lose investors' interest simply because their pitch resonates with investors. A weak pitch can render a great idea invisible, while a strong pitch can open doors, even when the product is still in its early stages.

This eBook was created to help you avoid the common pitfalls and master the art of pitching with clar-

ity, confidence, and impact. It breaks down the elements of a compelling pitch, from creating a strong opening hook to handling tough investor questions and shows you how to turn data into a story that investors remember.

Who This eBook Is For

- **First-time founders** are preparing to approach investors and are unsure where to start.
- Early-stage entrepreneurs who need to refine their pitch to secure angels, VCs, or even bank loans.
- **Startup teams** who want to turn financials and slides into a narrative that captures attention.
- **Business owners** who may not be raising capital yet but want to learn how to effectively communicate their vision.

Whether you're preparing for your first pitch or refining one for a significant funding round, this eBook is designed to provide you with practical tools and confidence to deliver a pitch that investors not only hear but also remember.

Before we dive in, here's what's ahead: we'll start by exploring how different investors think and how to tailor your message to each audience. Then we'll break down the key ingredients of a winning pitch — from crafting a strong hook and building a simple, effective deck to telling a story that sticks. You'll learn how to present your numbers with confidence, showcase your team, and handle tough questions without losing your stride. Finally, we'll highlight the most common mistakes to avoid, outline what to do after the pitch ends, and guide you on how to build long-term relationships with investors. By the end of this eBook, you'll have a clear roadmap to pitch with confidence and make a lasting impact.

CHAPTER 2. KNOW YOUR AUDIENCE

Angels vs. VCs vs. Banks: Different Mindsets

One of the most common mistakes founders make is delivering the same pitch to every type of investor. On the surface, "investors" all sound like the same group: individuals with financial resources who seek to fund startups. But in reality, angels, venture capitalists, and banks think very differently.

Angel Investors: Betting on You

Angel investors are typically successful entrepreneurs or wealthy individuals who invest their own money. They're often the first outsiders willing to take a chance on your idea.

- What they care about most: you. Angels are drawn to passionate founders who have the drive to make something happen.
- What they want to see: an exciting idea, early signs of traction, and a clear vision of where it could go.
- Why they invest: partly for returns, but often also for the thrill of being part of something new.

Venture Capitalists: Betting on Scale

Venture capitalists (VCs) are professional investors. They don't invest their own money; they manage funds on behalf of others, which means they're under pressure to generate significant returns.

- What they care about most: They want scalability. Can your business grow fast, dominate a market, and eventually sell for hundreds of millions?
- What they want to see: a large addressable market, strong unit economics, and a plan to scale.
- Why they invest: they're looking for big winners, knowing that many of their investments won't succeed.

Banks: Betting on Stability

Banks aren't investors but lenders. They don't want equity in your company; they want repayment.

- What they care about most: security. Can you make repayments on time?
- What they want to see: reliable cash flow, collateral, and a clear business plan.
- Why they lend: to earn steady interest with minimal risk.

Takeaway:

The same pitch won't work for all three. Angels want to see your passion and vision. VCs want proof that you can dominate a large market. Banks want assurance that you can repay them. The better you tailor your message to each mindset, the more likely you'll win them over.



CHAPTER 3. CRAFTING THE HOOK

Lead With the Problem, Not the Product

Investors are busy. Their attention spans are short—and their inboxes are full. In the first 60 seconds of your pitch, your goal isn't to explain your product—it's to make them *lean in*.

And the most powerful way to do that? Start with the problem, not the solution.

Why the Problem Comes First

If you open with features, "Our app uses AI, integrates with calendars, and automates reminders", you're asking investors to do mental gymnastics: Who needs this? Why does it matter?

However, if you start with a genuine, relatable pain point, you instantly create a sense of empathy. You give them a reason to care. Suddenly, your solution isn't just interesting, it's *necessary*.

Consider Uber's early pitch. They didn't lead with technology. They didn't say, "We've built a mobile platform with real-time GPS tracking and dynamic pricing."

Instead, they said: "Hailing a cab is frustrating, unreliable, and often unsafe. There must be a better way."

That simple framing turned a mundane experience into a universal frustration—and made their solution feel inevitable.

How to Create a Compelling Hook

A great hook doesn't just describe a problem; it makes the listener *feel* it. Follow these four steps:

- Tell a human story. Paint a vivid scene of your customer struggling, such as late nights, missed opportunities, and mounting stress. Make it real.
- Back it with data. Add one striking statistic that proves the problem isn't anecdotal—it's widespread and measurable.

- 3. **Create urgency**. Explain why this can't wait. Is the market shifting? Are customers fed up? Is the cost of inaction growing?
- 4. **Introduce your product as the hero.** Only after the problem feels urgent and undeniable should you reveal your solution—as the natural, almost obvious answer.

Before and After: A Quick Example

Weak: "We've built a new Al-powered scheduling tool for small businesses."

Strong: "Small business owners waste over 10 hours every week just managing appointments—time they could spend serving customers or growing their business. We built a tool that gives them those hours back, automatically."

Notice the difference? The second version begins with pain, provides evidence, and positions the product as the solution for relief.

Key Takeaway

Investors don't fall in love with features. They fall in love with problems worth solving—and founders who understand them deeply.

Your hook should make the problem so clear, so urgent, and so relatable that your solution doesn't just seem wise, it feels *unavoidable*.



CHAPTER 4. THE 10/20/30 RULE

Build a Pitch Deck That Captivates and Does Not Overwhelm

You've hooked your audience with a compelling problem. Now it's time to guide them through your story, and your pitch deck is your roadmap.

Here's the golden Rule: Less is more.

Silicon Valley legend Guy Kawasaki nailed it with the 10/20/30 Rule, a simple framework that keeps your pitch sharp, focused, and investor-friendly:

- 10 slides
- 20 minutes
- 30-point font (minimum)

Why This Rule Works

- 10 slides force you to focus only on what truly matters: No fluff, no distractions.
- 20-minute timeframe ensures you respect your audience's time while leaving room for meaningful dialogue.
- 30-point font isn't about style but discipline. Big text means fewer words, clearer visuals, and a stronger narrative.

If you can't explain your business in 10 bold, simple slides, you're not ready to pitch.

The 10 Essential Slides (in Order)

- 1. **The Problem:** What's broken, frustrating, or inefficient in the world today?
- **2. Your Solution:** How do you fix it, and why is your approach unique?
- Market Size: How significant is the opportunity? (Think TAM, SAM, SOM, but keep it digestible.)
- **4. Business Model:** How will you make money? Be specific: pricing, revenue streams, margins.
- Traction: What proof do you have? Early customers, revenue, partnerships, or growth metrics.

- Competition: Who else is playing in this space? Show your competitive edge with clarity—not defensiveness.
- 7. **Product:** A live demo, screenshot, or short video. Let them see it working.
- **8. Go-to-Market Strategy:** How will you acquire customers efficiently and at scale?
- The Team: Who's behind this? Highlight relevant experience, domain expertise, and chemistry.
- 10. The Ask: How much are you raising, and what will that capital *achieve*? (e.g., "\$2M to scale to 10K users and launch in Europe.")



Remember: Your Deck Is a Conversation Starter

Your pitch deck isn't a substitute for a business plan. It's not meant to answer every question or replace due diligence. Its real job?

- Spark curiosity
- Demonstrate strategic clarity
- Earn the next meeting

Think of it as the appetiser that is delicious enough to make them hungry for the whole meal.

Keep it tight. Keep it visual. And above all, keep it human.

CHAPTER 5. THE STORY ARC

Turn Data Into a Narrative Investors Can't Forget

Numbers build credibility, but stories create connection. If funding were decided by spreadsheets alone, every founder with a clean financial model would walk away with a check. But investors don't just back metrics, they back meaning.

What transforms a good pitch into an unforgettable one? **A story**.

Why Storytelling Wins

We're hardwired to remember stories, not statistics. Think about it: you'll forget a chart showing "60% time savings," but you'll remember the founder who described watching a single mom miss her daughter's recital because she was stuck reconciling invoices. A well-told story does three things:

- Simplifies complexity
- Creates empathy
- Makes your pitch repeatable so investors can champion you to their partners

The Pitch Story Arc (in 5 Acts)

Great stories follow a classic structure, and so should your pitch:

1. The Setup: The World as It Is

"Small business owners are drowning in administrative work—tasks that drain time, energy, and revenue."

Establish the status quo. Make it relatable.

2. The Conflict: The Pain That Demands Action

"On average, they waste 10 hours a week just on invoicing—hours they could spend acquiring customers or scaling their business." Heighten the stakes. Show why this isn't just inconvenient—it's costly.

3. The Hero: Your Solution Enters

"We built an AI-powered tool that automates invoicing in minutes, so founders can get back to what they do best: growing their business." Position your product not as a feature, but as the turning point in the story.

4. The Proof: Evidence the Hero Works

"In our beta, customers reduced admin time by 60%—and 92% said they'd recommend us to a peer."

Anchor your claim in real-world results. Let data support the narrative, not replace it.

5. The Future: The World Transformed

"Imagine a future where every small business reclaims a full workday each week. That's not just efficiency. That's freedom, and it starts with us."

End with vision. Make investors feel they're not just funding a company—they're joining a movement.

Why This Sticks

When you pitch a story, you give investors more than information; you provide them with a reason to care. And in a room full of smart people reviewing dozens of deals, the founder with the clearest, most human narrative is the one who gets remembered when it's time to vote.



Key Takeaway

Numbers prove you can win. Stories make investors want you to win.

So don't just present your business; tell its story. Because the best pitches aren't heard, they're felt.

CHAPTER 6. SHOW ME THE NUMBERS

The Financials and KPIs That Move the Needle

No matter how inspiring your story or how bold your vision, every pitch eventually lands here: "Show me the numbers." It is the moment inspiration meets reality. And if you're not prepared, it's also where momentum dies. Investors don't expect flawless financials, especially in the early stages. But they do expect you to speak the language of business with confidence and clarity.

The Metrics That Matter Most

Focus on these six core areas that serious investors look for:

1. Revenue Model

How will you make money? Be specific: subscriptions, transaction fees, licensing, ads? Avoid vague terms like "monetisation strategy." Investors want to see a clear, repeatable engine.

2. Market Size (TAM / SAM / SOM)

- TAM (Total Addressable Market): The full opportunity.
- SAM (Serviceable Addressable Market): The slice you can realistically reach.
- SOM (Serviceable Obtainable Market):
 What you can capture in the next 3–5 years.

3. Traction

Real-world validation is gold. Even early signals, such as paying customers, active users, pilot programs, or waitlists, prove that you're solving a real problem. Quantity matters less than quality and momentum.

4. Unit Economics

This is non-negotiable. Know your:

- Customer Acquisition Cost (CAC)
- Lifetime Value (LTV)

A healthy rule of thumb: LTV should be at least 3x CAC. If it costs more to acquire a customer than they'll ever pay you, no amount of growth will save you.

5. Financial Projections

Provide 3–5 years of realistic forecasts for revenue, expenses, and key milestones. Ambition is

welcome but anchor it in logic. Investors want to see *how* you'll scale, not just that you *will*.

6. The Ask

- How much are you raising?
- What you'll achieve with it (e.g., "\$1.5M to grow from 1K to 10K customers and expand into two new markets")
- Your projected runway (e.g., "This gives us 18 months of operating capital")



How to Present Financials Like a Pro

- Visuals over spreadsheets. Use clean charts, including bar graphs for revenue, line graphs for growth, and pie charts for cost breakdowns.
- Explain your assumptions. "We assume 5% monthly conversion based on our beta" is far more credible than a blank projection.
- Avoid "hockey-stick" fantasies. Steep growth curves are fine if backed by a clear go-to-market plan. Otherwise, they signal naivety.
- Know your runway cold. Be ready to answer:
 "How long will this capital last, and what milestones will you hit before you need more?"

Key Takeaway

Investors aren't looking for perfection. They're looking for preparedness. Founders who understand their numbers, can defend their assumptions, and speak honestly about risks don't just earn credibility; they also earn trust. In the world of investing, trust is the ultimate currency.

CHAPTER 7. THE TEAM SLIDE

Investors Bet on People and Not Just Products

Here's a truth many first-time founders miss: "Investors rarely fund ideas, they fund people".

Why? Because ideas change. Products pivot. Markets surprise you. But a resilient, capable team? That's your greatest asset through every twist and turn.

If investors believe in *you*, they'll back you—even when the plan evolves.

What Belongs on Your Team Slide

It isn't a résumé dump. It's your chance to show why this group is uniquely equipped to win. Focus on:

- **The Founders:** Who you are, your roles, and the superpowers you bring.
- Relevant Experience: Deep industry knowledge, prior startup wins (or hard-earned lessons), or technical mastery that directly applies to the problem.
- Complementary Strengths: Balance is key. A great team often blends technical depth with commercial savvy. Think of "builder" and "seller," or "visionary" and "operator."
- Advisors & Mentors: A respected name, even in an informal role, can signal validation and access to networks or expertise.

How to Frame It: Tell a Mini-Story

Don't just list titles. Connect the dots between your backgrounds and the mission.

Weak: "Jane Doe – CEO. John Smith – CTO." **Strong:** "Our CTO spent 10 years building AI systems at Google and knows how to scale complex tech. I ran a small business for five years and lived the daily chaos of manual invoicing. Together, we're the only team that truly understands both the pain and the solution."

That's not a bio—it's proof of fit.

Why This Slide Carries Weight

Early-stage investing is inherently risky. When data is thin and markets are uncertain, the team becomes the strongest signal of potential.

Investors ask themselves:

- Can these people execute under pressure?
- Do they have the grit to survive the "valley of death"?
- Would I want to sit in a boardroom with them for the next decade?

Your team slide should answer "yes" before they even ask.



Key Takeaway

You're not just pitching a company; you're offering investors a partnership.

Make your team slide more than a list of names. Make it a promise: that you have the right mix of experience, chemistry, and conviction to turn vision into reality.

Because in the end, they're not just betting on your startup. They're betting on you.

CHAPTER 8. HANDLING TOUGH QUESTIONS

Turning Pressure Into Proof

No matter how flawless your pitch, investors *will* challenge you. Some questions come from genuine curiosity. Others are deliberate stress tests designed to see how you think on your feet, handle uncertainty, and respond under pressure.

Remember: They're not just evaluating your answers—they're evaluating you.

Common (and Tough) Investor Questions

You'll likely hear some version of these:

- "What stops a competitor from copying you tomorrow?"
- "Your margins look thin. How will you scale profitably?"
- "Why is your team the one that will win this market?"
- "What if customer adoption is slower than projected?"

These aren't traps. They're opportunities to demonstrate clarity, humility, and resilience.

How to Respond Like a Seasoned Founder

- Pause before you speak: A brief silence isn't awkward; it's a strategic move. It shows you're thoughtful, not reactive.
- Be honest, especially when you're unsure:
 Never bluff. Say: "We haven't tested that scenario yet, but here's how we'd approach it..." Investors respect intellectual honesty far more than false certainty.
- 3. Acknowledge risks, don't ignore them: Every startup has vulnerabilities. Naming them upfront ("Yes, customer acquisition is our biggest hurdle right now...") builds trust. Then pivot to your mitigation plan.
- **4. Stay calm, even when challenged:** Your tone, posture, and composure matter as much as

your words. Investors are watching: Can this person lead through chaos?



Example: Turning a Threat Into a Strength

Investor: "What if a big player copies your product?"

Founder: "That's a great question—and one we've planned for. Features can be copied, but execution can't. Our early customer relationships, real-time feedback loops, and proprietary data engine let us move faster and adapt smarter. By the time a competitor replicates version 1.0, we'll already be on 3.0—with users who trust us."

Notice what's happening here:

- Respect for the question
- Confidence without arrogance
- Concrete defensibility

Key Takeaway

Tough questions aren't roadblocks. They're your chance to prove you are founder material. Investors aren't looking for perfect answers. They're looking for clear thinking, emotional intelligence, and the grit to navigate uncertainty.

So, breathe. Listen. Respond with purpose.

CHAPTER 9. COMMON MISTAKES

Five Fast Ways to Lose Investor Interest

You've spent weeks perfecting your pitch. But in just a few minutes, one avoidable misstep can derail everything. Investors see hundreds of startups a year. They're quick to spot rookie errors and even quicker to move on.

Here are the five most common (and costly) mistakes—and how to avoid them:

1. Slide Overload: Death by PowerPoint

If your deck reads like a textbook or looks cluttered with paragraphs, you've already lost attention

Fix it: One idea per slide. Use visuals, not text. White space is your friend.

2. Vague or Unrealistic Projections

Saying "We'll hit \$100M in revenue by Year 3!" without any supporting logic sounds naive. Fix it: Ground your numbers in explicit assumptions. Show how, not just the what.

3. Pretending You Have No Competition

Claiming "We have no competitors" is a red flag and not a strength. It signals you haven't done your homework.

Fix it: Acknowledge alternatives, even if they involve spreadsheets, manual processes, or legacy solutions. Then explain why you're *better*, *faster*, or *cheaper*.

4. Monologuing Instead of Conversing

A pitch isn't a performance; it's a dialogue. If you talk nonstop without pausing to listen, you miss cues about what truly matters to the investor.

Fix it: Ask questions. Read the room. Let curiosity guide the conversation as much as your script.

5. Fumbling Basic Metrics

Blank stares when asked about CAC, LTV, runway, or gross margins? That's a credibility killer. Fix it: Know your core numbers cold. If you don't have an answer, say so, but add how and when you'll find out.



Key Takeaway

You don't need a perfect pitch to stand out. You need to avoid the mistakes that make investors tune out.

In a sea of overhyped, under-prepared founders, clarity, honesty, and preparation are your unfair advantages.

So cut the fluff, own your numbers, respect the competition—and above all, show up as someone investors *want* to back, not just someone with a good idea.

CHAPTER 10. THE FOLLOW-UP

Where Investor Relationships Really Begin

Many founders treat the pitch as the finish line. It's not. It's the first real step in building trust.

What you do *after* the meeting often matters more than what you said during it. Because investors don't just back ideas, they back founders they believe in, respect, and want to work with over the long haul.

The Immediate Follow-Up (Within 24 Hours)

Your first impression doesn't end when you leave the room. It's cemented in the hours that follow.

1. Send a thoughtful thank-you email.

Keep it concise, warm, and personalised. Reference something specific from the conversation to show you were listening.

2. Attach your pitch deck.

Even if you shared it already, make it easy for them to revisit it. Ensure that it's clean, branded, and up to date.

3. Address unanswered questions

If you promised to follow up on a metric, assumption, or detail, deliver it clearly and promptly. It isn't just helpful but proof of reliability.

The Ongoing Follow-Up (Build Momentum Over Time)

Most funding decisions don't happen overnight. Use the waiting period wisely:

1. Share meaningful updates

Sent a monthly or biweekly note with real progress: new customers, product milestones, partnership wins, or key hires. "Since we last spoke, we've onboarded 12 paying customers and reduced CAC by 25%."

2. Be patient—but present.

Avoid daily check-ins, but don't disappear. A brief, value-driven update every 3–6 weeks keeps you top of mind without putting pressure on you.

3. Add value, not noise.

Share relevant industry insights, competitor moves, or customer testimonials that reinforce your thesis. Show you're not just building a product; you're leading a category.



Why This Matters

Investors are flooded with opportunities. What makes them choose *you*? Often, it's the founder who demonstrates consistency, professionalism, and momentum long after the pitch ends. A strong follow-up shows that:

- You're organised
- You respect their time
- · You're executing, not just talking

Key Takeaway

The pitch opens the door. The follow-up walks you through it. In fact, many "Nos" turn into "Yes's" not because the idea changes, but because the founder continues to prove they are worth betting on.

So, treat every interaction as the beginning of a partnership.

CHAPTER 11. PITCH READINESS CHECKLIST

"Am I Truly Ready to Face an Investor?"

Before you walk into that room or hop on that Zoom meeting, ask yourself: Are you prepared, or just hopeful?

Use this checklist to pressure-test your pitch. If you can confidently answer "yes" to most of these, you're not just ready but ahead of 80% of founders.

1.	Cla	arity & Storytelling	
		Can I explain my problem and solution in one clear, compelling sentence?	
		Do I open with a hook that makes the pain point feel urgent, honest, and relatable?	
		Does my pitch unfold like a story—with a beginning, tension, resolution, and vision—not just a list of slides?	
2.	The	e Pitch Deck	
		Is my deck 10–12 slides max, visually clean, and free of dense text?	
		Have I rehearsed to deliver it in under 20 minutes—leaving room for dialogue?	
		Is every slide built with large, readable fonts (30pt or bigger) and strong visuals, not bullet-point overload?	
3.	Numbers & Traction		
		Do I fully understand my revenue model, margins, and unit economics?	
		Can I clearly articulate CAC and LTV—and why the ratio is sustainable?	
		Are my 3–5 year financial projections ambitious yet grounded in realistic assumptions?	
4.	The Team		
		Can I convincingly explain why this team is uniquely qualified to solve this problem?	
		Do I have advisors, mentors, or early supporters who add credibility—even if informally?	
5.	The	e Ask	
		Do I know exactly how much I'm raising—and why that amount?	
		Can I break down how every dollar will be spent to hit clear, measurable milestones?	
6.	Fol	llow-Up & Due Diligence	
		Is my thank-you email drafted and ready to send within 24 hours?	
		Do I have a basic data room (or at least key documents, such as the cap table, financials, IP, and customer contracts) prepared for the next steps?	

Final Reality Check

If you're missing more than a few boxes, don't pitch yet. An unprepared pitch not only wastes your time, but it also damages your reputation. Investors remember founders who show up half-ready.

But if you've done the work? You're not just pitching a company; you're pitching yourself. You're proving yourself to be the founder worth backing.

So, rehearse. Refine and rehearse again. Because when preparation meets opportunity, that's when term sheets get signed.

CHAPTER 12. CONCLUSION

Building Investor Relationships That Last

A successful pitch doesn't end with a signed term sheet. It begins a partnership.

Yes, investors provide capital, but their real value often lies far beyond the check. The right investors become trusted advisors, strategic connectors, and sounding boards who've navigated the same storms you're sailing through. They'll introduce you to customers, warn you of pitfalls, challenge your assumptions, and sometimes give you the hard truths you need to hear.

However, like any meaningful relationship, this one is built on trust, transparency, and consistent communication, rather than transactional thinking.

If you treat investors as ATMs, you'll get short-term cash and long-term friction. But if you invite them into your mission, as true partners in your vision, you gain allies who are emotionally and intellectually invested in your success, long after the funding round closes.

The Deeper Truth About Pitching

Pitching isn't about persuasion. It's about the invitation. You're not begging for money. You're offering someone the chance to join a journey to help build

something that matters. And that changes everything.

Yes, pitching is nerve-wracking. It's vulnerable. It forces you to stand in front of seasoned sceptics and ask, "Is this worth betting on?" But it's also one of the most powerful exercises in entrepreneurship.

Because in preparing to pitch, you:

- Clarify your purpose
- Sharpen your story
- · Stress-test your assumptions
- Learn to think like an owner and an investor

These aren't just pitch skills. They're founder superpowers that will serve you for years to come. Remember: every iconic company you admire, such as Apple, Airbnb, and Stripe, once stood in the same place you are now. A small team. A bold idea. A room full of doubt.

What separated the funded from the forgotten wasn't always a better product. It was a clearer story, a stronger narrative, and unwavering conviction.

So, invest the time to master this craft. Not just to raise money, but to build the clarity, credibility, and connections that will carry your company forward.

If you enjoy this eBook and would like to learn more or require guidance on pitching to investors, please get in touch with us to schedule a complimentary session at MultipleAI Solutions.

Let's build something great together.



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